

Attendance Card

Annual General Meeting to be held on:
Monday 8 September 2025 at the offices of
Squire Patton Boggs LLP, 60 London Wall, London EC2M 5TQ,
at 2.00p.m.

NOTICE OF AVAILABILITY – Notice of Annual General Meeting and Annual Report

You can now access the Annual Report for the 52-week period ended 4 May 2025 and the Notice of Annual General Meeting by visiting the website <https://corporate.theworks.co.uk/investors>.

If you wish to receive a paper copy of the Annual Report or Notice of Annual General Meeting, please contact the Company's Registrar, Equiniti Limited, at Aspect House, Spencer Road, Lancing, West Sussex BN99 6DA. Telephone 0371 384 2030 or +44 (0)371 384 2030 (if calling from outside the UK). Lines are open 8.30a.m. to 5.30p.m. Monday to Friday (excluding public holidays in England and Wales). Please note the deadline for receiving proxies is 2.00p.m. on 4 September 2025.

IMPORTANT INFORMATION

Shareholders can exercise their votes by submitting their proxy electronically (in accordance with the notes overleaf) or by post as soon as possible, and these must be received by no later than 2.00p.m. on 4 September 2025. Please detach and retain this Attendance Card and bring it with you if you come along to the Annual General Meeting to show as evidence of your right to be admitted. Do not post this section with the Proxy Form.



TheWorks.co.uk plc

Proxy Form

I/We, being a member of the Company, hereby appoint the Chair of the Board (see Note 1 overleaf) or
Name of proxy

Shareholder Reference Number:

Number of shares proxy is appointed for

as my/our proxy to vote on my/our behalf at the Annual General Meeting of the Company to be held at the offices of Squire Patton Boggs LLP, 60 London Wall, London EC2M 5TQ, at 2.00p.m. on 8 September 2025 and at any adjournment thereof. I have indicated with an 'X' how I/we wish my/our votes to be cast on the following resolutions.

You may also choose to submit your proxy vote electronically at www.shareview.co.uk by creating an online portfolio using your Shareholder Reference Number above.

| RESOLUTIONS | Please mark an 'X' to indicate how you wish your proxy to vote | | | |
|--|--|--------------------------|--------------------------|--------------------------|
| | | For | Against | Vote Withheld |
| 1. To receive and adopt the Directors' report and accounts for the 52-week period ended 4 May 2025 | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 2. To approve the Directors' remuneration report | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 3. To approve the Directors' Remuneration Policy | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4. To amend the rules of the Long-term Incentive Plan and Deferred Bonus Plan | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 5. To appoint Simon Hathway as a Director | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 6. To appoint Nick Wharton as a Director | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 7. To reappoint Steve Bellamy as a Director | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 8. To reappoint Rosie Fordham as a Director | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

Signature



| RESOLUTIONS | Please mark an 'X' to indicate how you wish your proxy to vote | | | |
|--|--|--------------------------|--------------------------|--------------------------|
| | | For | Against | Vote Withheld |
| 9. To reappoint Gavin Peck as a Director | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 10. To appoint Kreston Reeves LLP as auditor | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 11. To authorise the Audit Committee to fix the auditor's remuneration | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 12. To authorise the Directors to allot shares | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 13. Authority to disapply statutory pre-emption rights | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 14. Additional authority to disapply statutory pre-emption rights | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 15. To authorise the Company to purchase its own shares | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

Date



Notes to the Proxy Form

1. As a member of the Company, you are entitled to appoint one or more proxies, who need not be a shareholder, to exercise all or any of your rights to attend, speak and vote at a general meeting of the Company. You can only appoint a proxy using the procedures set out in these notes.

2. A proxy does not need to be a member of the Company but must attend the Meeting to represent you. To appoint as your proxy a person other than the Chair of the Meeting, insert their full name in the box. If you sign and return this Proxy Form with no name inserted in the box, the Chair of the Meeting will be deemed to be your proxy.

3. To direct your proxy how to vote on the resolutions, mark the appropriate box with an 'X'. To abstain from voting on a resolution, select the relevant 'Vote withheld' box. A vote withheld is not a vote in law, which means that the vote will not be counted in the calculation of votes 'for' or 'against' a resolution. If no voting indication is given, your proxy will vote or abstain from voting at his or her discretion. Your proxy will vote (or abstain from voting) as he or she thinks fit in relation to any other matter which is put before the Meeting.

4. In order to be valid, this Proxy Form and any power of attorney or any other authority under which it is signed (or a duly certified copy of such power or authority) must be:

• completed and signed;

• sent or delivered to our Registrar, Equiniti, at Aspect House, Spencer Road, Lancing, West Sussex BN99 6DA; and

• received by Equiniti no later than 2.00p.m. on 4 September 2025.

Where the member is a corporation/company, this Proxy Form must be executed under its common seal or signed on its behalf by an officer, attorney or other person duly authorised by the corporation/company.

5. As an alternative to completing the hard-copy Proxy Form, you can appoint a proxy electronically with Equiniti Limited's online portfolio service, Shareview; you can submit your Proxy Form at www.shareview.co.uk using your user ID and password. Once logged in, click 'View' on the 'My Investments' page, click on the link to vote and then follow the on-screen instructions. If you have not yet registered for a Shareview Portfolio, go to www.shareview.co.uk and enter the requested information. It is important that you register for a Shareview Portfolio with enough time to complete the registration and authentication processes. Full instructions on the procedure are given on the website. Your proxy appointment(s) and instructions made electronically will not be valid if sent to any address other than those provided or if received by Equiniti Limited after 2.00p.m. on 4 September 2025.

6. In the case of joint holders, where more than one of the joint holders purports to appoint a proxy, only the appointment submitted by the most senior holder will be accepted. Seniority is determined by the order in which the names of the joint holders appear in the Company's register of members in respect of the joint holding (the first named being the most senior).

7. CREST members (i.e. those that hold shares in uncertificated form) who wish to appoint a proxy or proxies by using the CREST electronic appointment service may do so by using the procedures described in the CREST Manual. To be valid, the appropriate CREST message, regardless of whether it constitutes the appointment of a proxy or an amendment to the instructions given to a previously appointed proxy, must be transmitted so as to be received by Equiniti Limited (ID: RA19) by 2.00p.m. on 4 September 2025. See Notes 10 to 13 to the 2025 Notice of Annual General Meeting for further information on proxy appointment through CREST.

8. If you are an institutional investor, you may be able to appoint a proxy electronically via the Proxymity platform, a process which has been agreed by the Company and approved by the Registrar. For further information regarding Proxymity, please go to www.proxymity.io. Your proxy must be lodged by 2.00p.m. on 4 September 2025 in order to be considered valid. Before you can appoint a proxy via this process, you will need to have agreed to Proxymity's associated terms and conditions. It is important that you read these carefully as you will be bound by them and they will govern the electronic appointment of your proxy.

9. If you submit more than one valid proxy appointment, the appointment received last before the latest time for the receipt of proxies will take precedence.

10. You may not use any electronic address provided in this Proxy Form to communicate with the Company for any purposes other than those expressly stated.

11. Entitlement to attend and vote at the Meeting and the number of votes which may be cast thereat will be determined by reference to the register of members of the Company as at 6.30p.m. on 4 September 2025. Changes to entries in the register of members after that time shall be disregarded in determining the rights of any person to attend and vote at the Meeting.
-
-
- Freepost RTHJ-CLLL-KBKU
Equiniti
Aspect House
Spencer Road
LANCING
BN99 8LU